Analyst Meeting

September 2017 Highlights



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AGENDA

- Strategy
- Financial Highlights
- Share Price Info
- 2017 Forecast
- · Q&A



Aspiration More than double assets in 5 years while maintaining a top - quartile ROE **NBFC** Corporates & SME Retail International expansion **Growth initiatives Expand Asset** Corporates - Grow Launch rapid cross-sell Increase participation in Management business market share (acquire cross-border deals program new clients and cross-sell) Create distinctive Form Investment Increase origination of Private Banking and **Banking advisory** SME - Acquire new cross-border deals Affluent proposition service for local dients corporate clients Upgrade channels and digitise customer journeys Redesign and streamline organisation Develop and acquire required talent Organisation & governance structure and performance management Transform organisational culture Strengthen governance structure Enablers Enhance end-to-end credit risk management Focus on recovery of non performing loans Risk Define dear risk appetite and strategy Transform risk culture Deliver technology transformation project

KEY ACHIEVEMENTS:

CONSOLIDATION





Market share: Personal Banking increased by 0.6 pp year-on-year to reach 30.6% in Sep 17



Market share: **Business Banking** (excl GBL) increased by 3.0 pp year-on-year to reach 20.7% in Sep 17



SME: Partnership with FSA guarantee for bank loans & resources



Additional dedicated SME desks in Central Flacq, Triolet, Goodlands, Vacoas and Rose Belle



SBM: Best UPI Issuing Bank Mauritius 2016



SBM Now [Debit Card, Internet Banking, Top Up & SBM BillPay]



Best Retail Banking Mauritius 2017

KEY ACHIEVEMENTS:

DIVERSIFICATION





Arranger MUR 1.5 Bn Secured Notes Programme - SIT



Investment Banking licence July 2017



Raised USD 165 Mn through depositary receipts for Afreximbank



AUM increased by 26.4% year-on-year to reach nearly MUR 9 Bn in Sep 17



Africa Infrastructure and Industrialisation Fund, LP



Launch of structured products - leveraged notes, capital protected notes, Ghana Coco Bond



SBM Mauritius Infrastructure Development Company

KEY ACHIEVEMENTS: INTERNATIONALISATION





SBM Bank (Kenya) Ltd May 2017



Segment B advances significantly increased from 7.0 Bn in Sep 16 to Rs 26.9 Bn in Sep 17



Greater synergy with overseas operations



Partnered with pan-African financial institutions - Afreximbank/ FSA/ PTA Bank



Pursuing overseas expansion initiatives

KEY ACHIEVEMENTS:

MODERNISATION





SBM Mobile Banking App



Online Loan Application



Signature Pad



eStatement initiative



New Website October 2017



Partnership with AliPay: A first in Mauritius

KEY ACHIEVEMENTS: CAPACITY BUILDING





Building and strengthening staffs and skills



Recruitment in key positions & appointment of **Group CEO**



Review of **HR Policies**



Robust Risk Management framework & policies



Streamlined processes



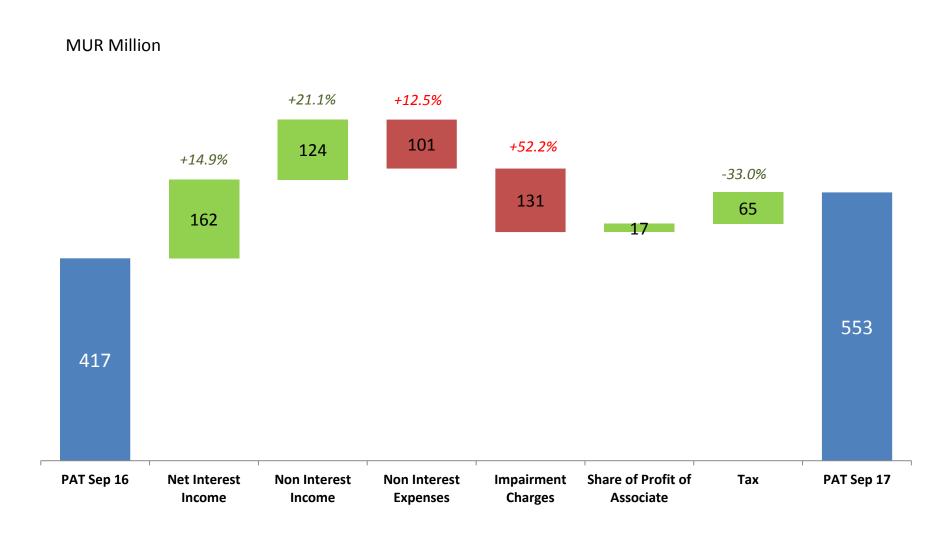
Review of organisation structure & governance structure

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Q3 RESULTS SHOW MARKED IMPROVEMENT IN PAT



SBM HOLDINGS LTD

CONSOLIDATED KEY FINANCIAL HIGHLIGHTS AS AT SEP 2017



TOTAL ASSETS

MUR **193.31 billion** 30 Sep 2017

30 Sep 2016 MUR 146.19 billion





TOTAL DEPOSITS

MUR **148.97 billion** 30 Sep 2017

30 Sep 2016 MUR 113.99 billion



NET LOANS & ADVANCES

MUR **99.23 billion** 30 Sep 2017

30 Sep 2016 MUR 68.13 billion





TOTAL LIABILITIES

MUR **168.15billion** 30 Sep 2017

30 Sep 2016 MUR 122.86 billion



SHAREHOLDERS'EQUITY

MUR **25.16 billion** 30 Sep 2017

30 Sep 2016 MUR 23.34 billion





SBM HOLDINGS LTD

CONSOLIDATED KEY FINANCIAL HIGHLIGHTS – NINE MONTHS TO SEP 2017

NET INTEREST INCOME

INCOME

NON INTEREST

OPERATING INCOME

PROFIT AFTER TAX

MUR **3,539 M 30 Sep 2017**

(30 Sep 2016: MUR 3,300 M)

MUR **1,955 M 30 Sep 2017**

(30 Sep 2016: MUR 1,670 M)

MUR **5,494 M 30 Sep 2017**

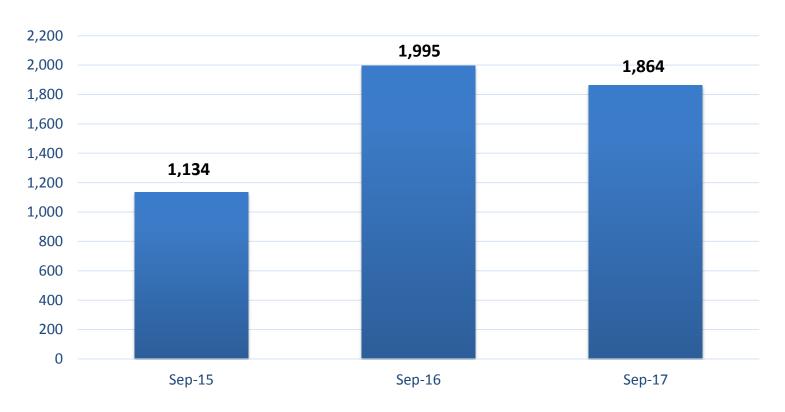
(30 Sep 2016: MUR 4,971 M)

MUR **1,864 M 30 Sep 2017**

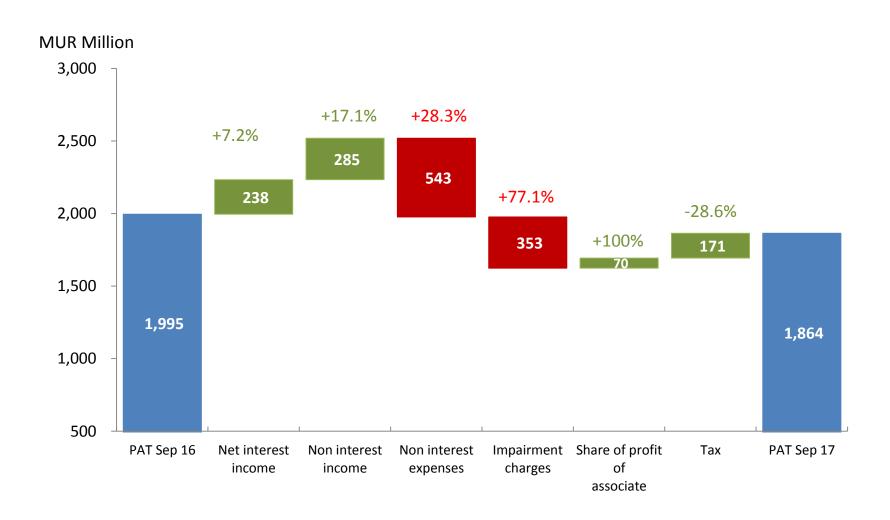
(30 Sep 2016: MUR 1,995 M)

GROUP PROFIT AFTER TAX FOR NINE MONTHS TO SEP 2017 DECREASED...

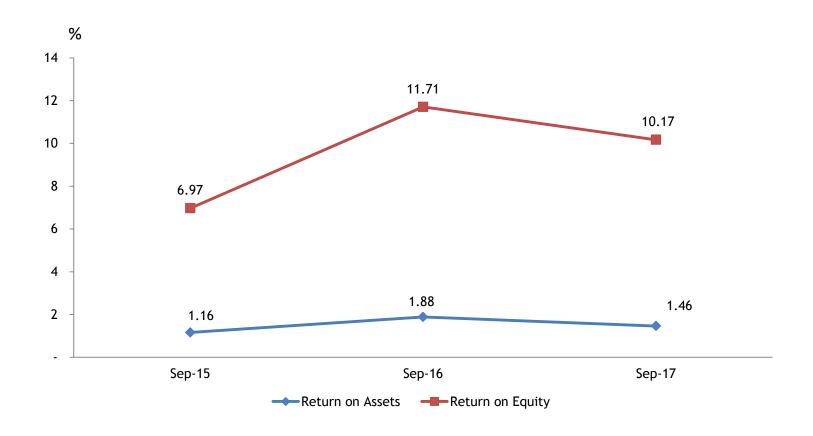
MUR Million



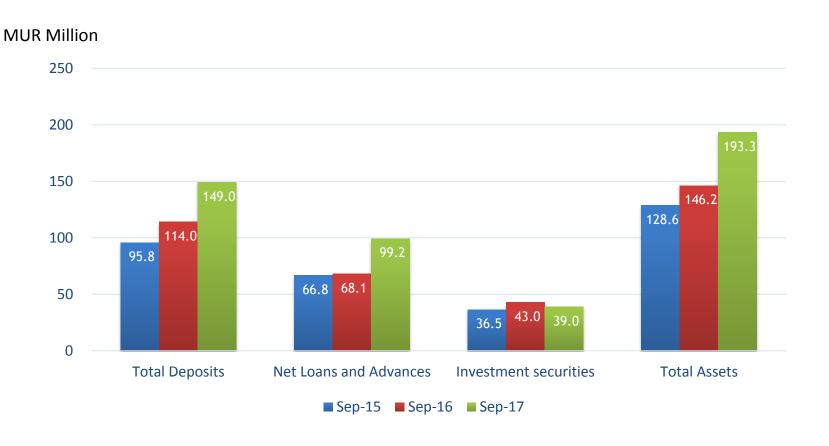
... MAINLY DUE TO HIGHER NON INTEREST EXPENSES AND IMPAIRMENT CHARGES...



... THEREBY IMPACTING ROE AND ROA

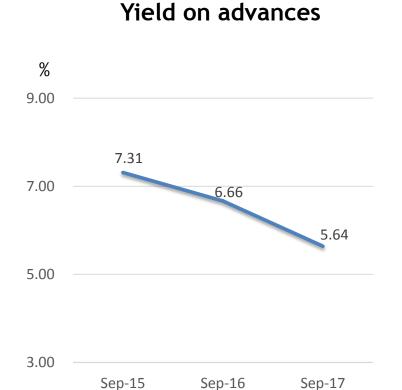


TOTAL ASSETS GREW SUBSTANTIALLY BY 32.2% DRIVEN BY AN INCREASE IN DOMESTIC MARKET SHARE AND SIGNIFICANTLY HIGHER SEGMENT B ASSETS

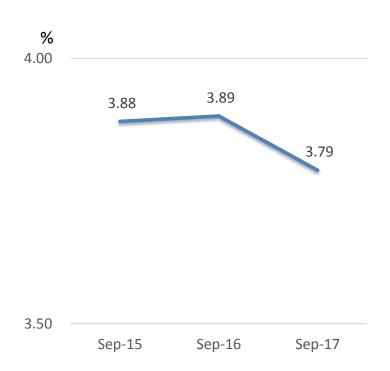


*as at 30 September

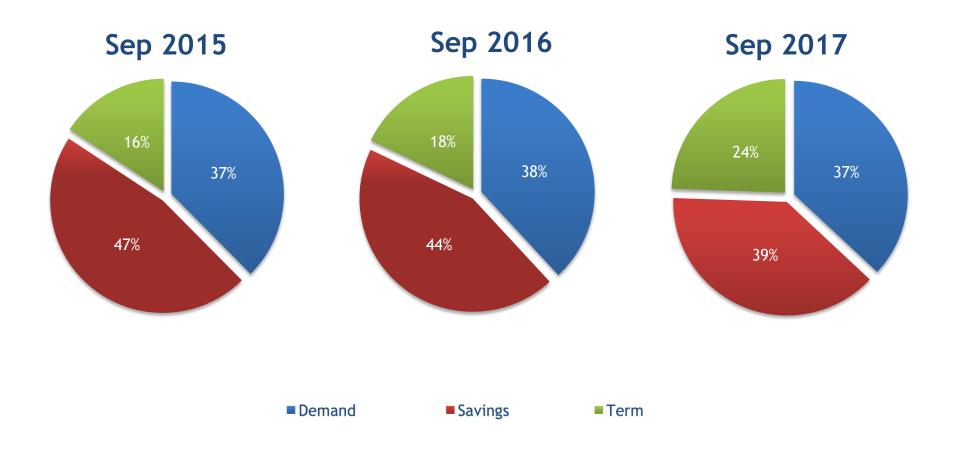
YIELD ON ADVANCES DECLINED DUE TO (i) HIGHER MIX OF SEGMENT B ASSETS (ii) EXCESS LIQUIDITY IN DOMESTIC MARKET AND (iii) DROP IN REPORATE



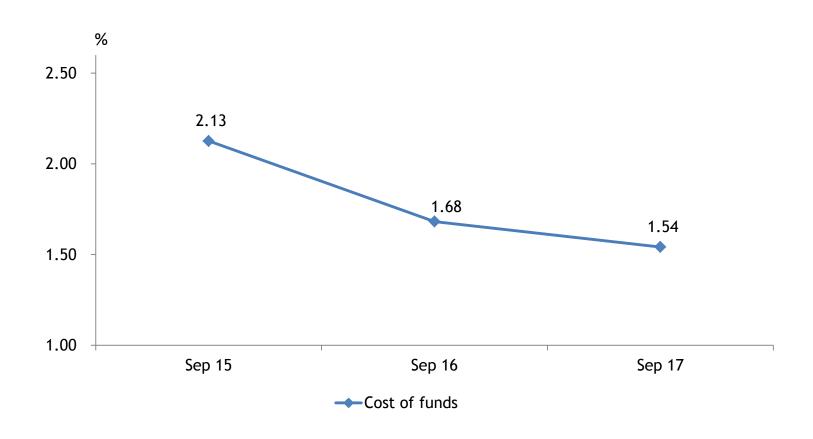
Yield on investment



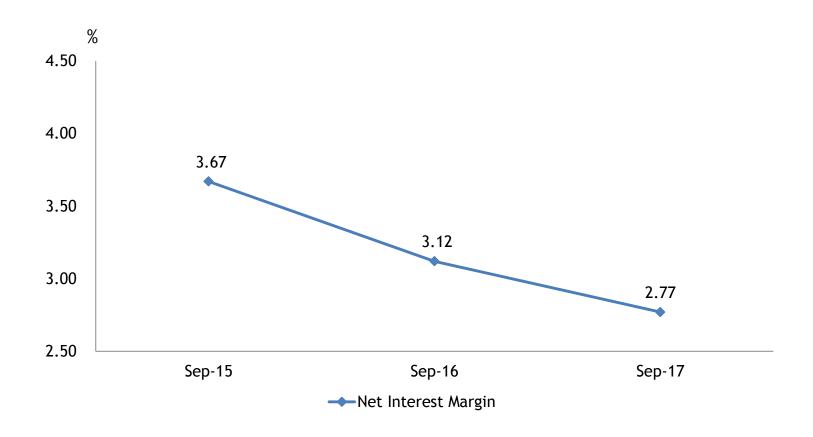
DEPOSIT MIX REMAINED WELL BALANCED



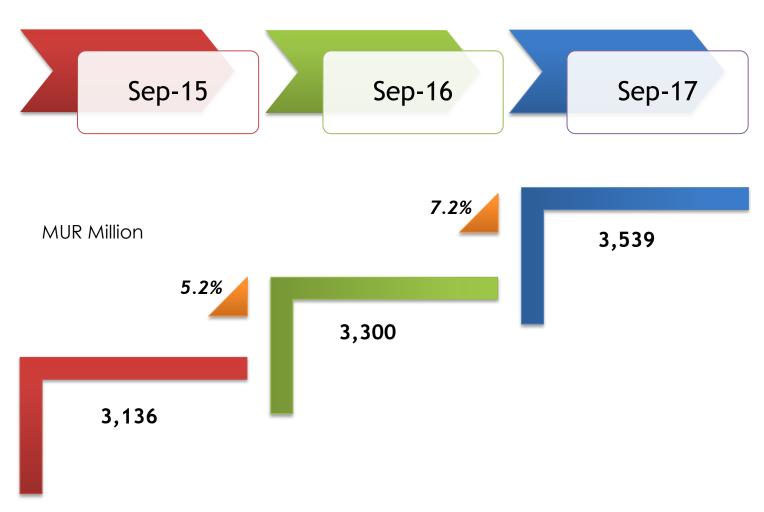
COST OF FUNDS IMPROVED AMIDST HIGH LIQUIDITY AND HIGHER MIX OF FCY DEPOSITS



OVERALL, NIM NARROWED BY 35 BPS



NET INTEREST INCOME RECORDED SUSTAINED GROWTH

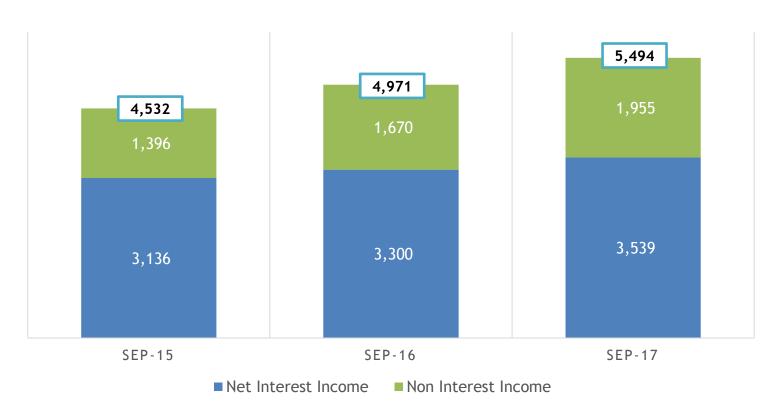


NON-INTEREST INCOME GREW BY 17%

	30 Sep 15	30 Sep 16		30 Sep 17
Net Fees & Commission	730	823	+3%	851
Dividend Income	30	7	-57%	3
Net trading income (incl. FX income)	397	439	+74%	765
Other income (e-business, etc.)	239	401	-16%	337
Total Non-Interest Income	1,396	1,670	+17%	1,956

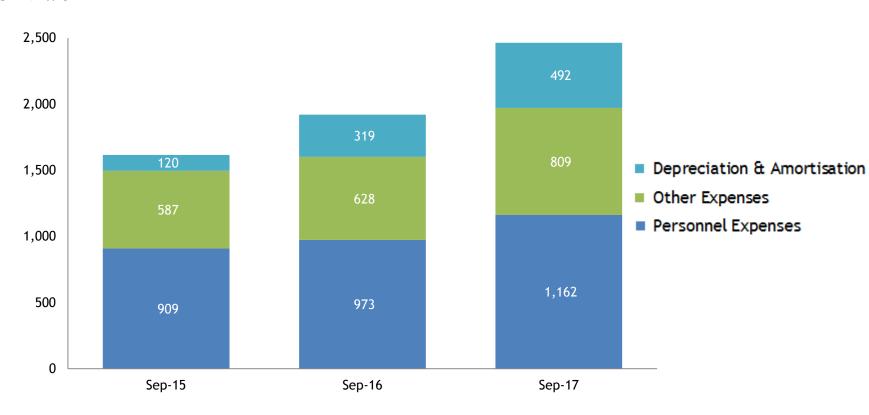
OVERALL, GROSS OPERATING INCOME GREW BY 10.5%

MUR Million

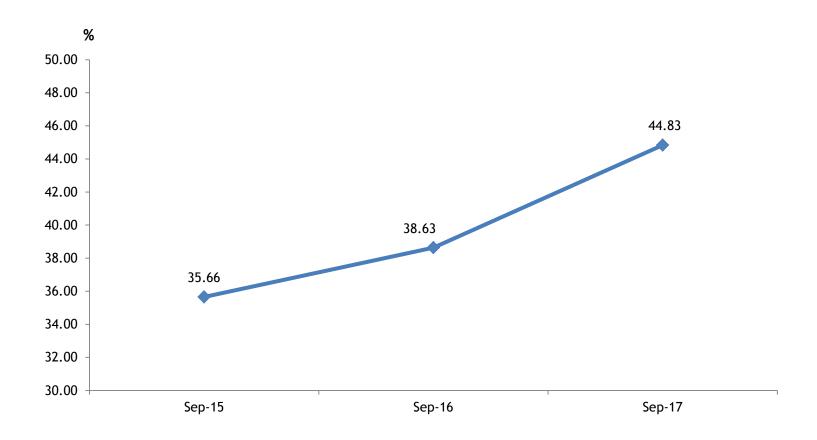


WHILE NON INTEREST EXPENSES INCREASED SIGNIFICANTLY AMIDST CAPACITY BUILDING INITIATIVES AND CONTINUOUS INVESTMENT IN IT...

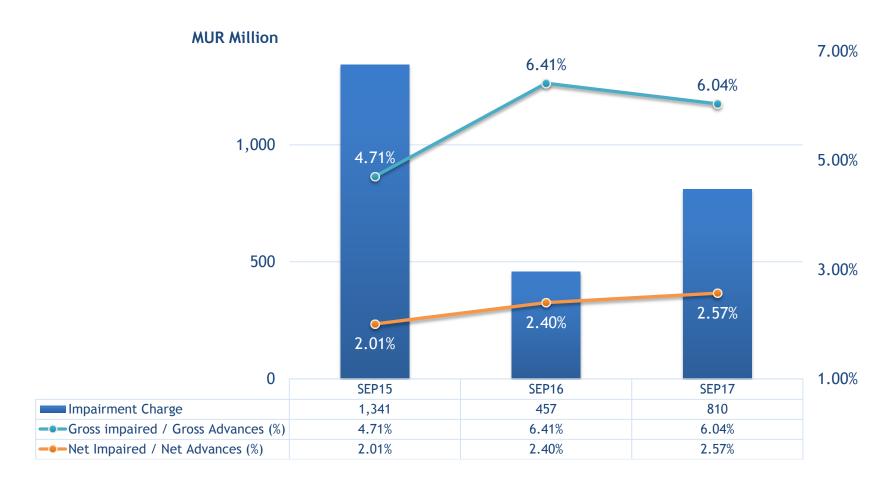
MUR Million



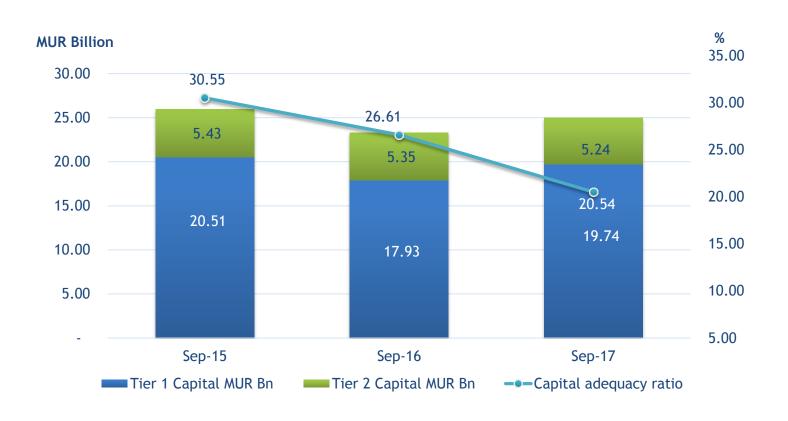
... RESULTING IN A RISE IN THE COST TO INCOME RATIO



GROSS IMPAIRMENT RATIO IMPROVED WHILE NET IMPAIRED RATIO WAS CONTAINED AT LOW LEVELS



CAPITAL ADEQUACY RATIO REMAINED WELL ABOVE REGULATORY REQUIREMENTS, ALBEIT DECREASING IN LINE WITH STRONG ADVANCES GROWTH

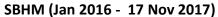


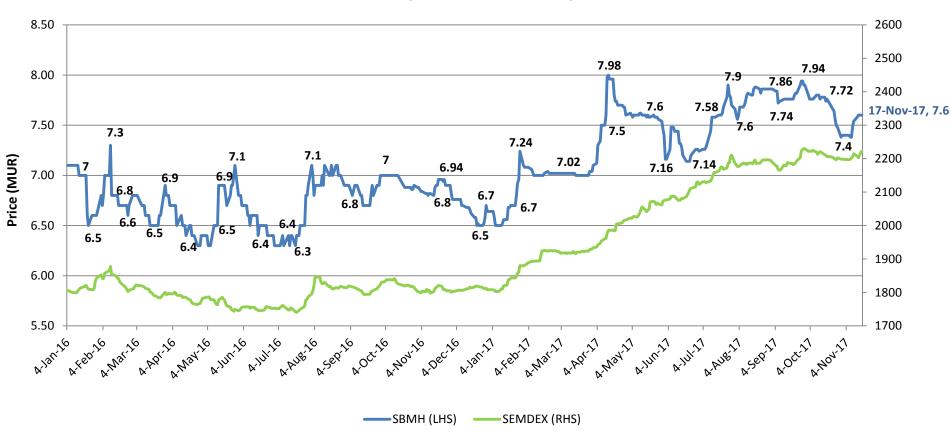
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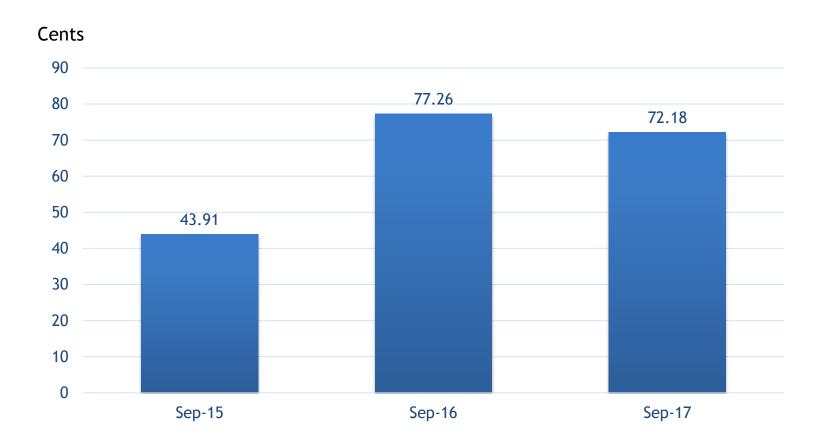


SHARE PRICE PERFORMANCE





EARNINGS PER SHARE DECLINED, REFLECTING THE PROFIT TREND



Note:

Share information prior to 19 October 2016 has been restated to reflect reverse share split of 10:1 effective that date.

DIVIDEND YIELD REMAINED STRONG



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2017 FORECAST

Indicator	Achievements 2016	2017 Forecast	
Return on Average Assets	1.6%	At least 1.65%	
Return on Average Equity	10.0%	At least 11%	
Operating income growth (excl. dividend income)	5.1%	18% to 20%	
Cost to income ratio	42.5%	Less than 44%	
Gross advances growth	4.8%	At least 45%	
Deposits growth	4.8%	At least 30%	
Net impairment to net advances	2.6%	Less than 2.2%	
Assets under management growth	32.1%	At least 25%	
Group total assets growth	7.9%	At least 30%	
Group PAT growth	43.6%	Min of 20%	

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QUESTIONS & ANSWERS



